

**How to deliver Integrated Care.  
A Guidebook for Managers.  
Editors: Henk Nies and Axel Kaehne**

**Emerald Series: Delivering Change in European Healthcare.  
Series editor: Usman Khan**

**Call for expression of interest**

An editorial team led by Henk Nies and Axel Kaehne is inviting expressions of interests from academics and other interested parties to contribute to an edited book on the implementation of integrated care. Contributors should be willing to lead on the development and writing of individual sections or chapters of the book, reflecting their expertise and knowledge.

We are particularly interested in writing teams comprising academics and practitioners of integrated care solutions to ensure that contributions are relevant and topical to programme managers, programme planners and commissioners.

We anticipate to have one writing team each allocated to each of the three sections below and a number of potential users reviewing the sections as well as giving suggestions for practice examples and cross-national and cross sector applicability. We would encourage international composition of teams to ensure that the book reflects the international body of evidence emerging in the field. We would also encourage potential authors to come forward if they feel that they can make an important contribution on specific chapters rather than an entire section.

The book will be part of the Emerald Series 'Delivering Change in European Healthcare'. The Series Editor is Usman Khan.

**Book title: How to deliver Integrated Care - A guidebook for managers**

**Synopsis**

Care integration has become an important part of managing health services. The hope is that integrating health and other care organisations will assist in enhancing equitable access to care, reducing health care expenditure and improve the quality of care for patients.

Integrating services however occurs in a context of often competing priorities and side by side with a plethora of differing policy initiatives. Any programme of care integration is thus a programme of change taking place in a highly complex and dynamic environment. This shapes the challenges to design, implement and evaluate integration in the health care sector.

The book will introduce service planners and service managers to successful strategies to design and manage care integration as programmes of change. It will deal with various components of change, illustrated with practical examples from actual care implementation projects across Europe. It will detail lessons and shared learning points in each section to help managers identify and overcome challenges along the way and anticipate practical difficulties on the strategic as well as operational programme level.

The book is divided into three overall sections, focusing on (1) designing and planning, (2) implementing and (3) evaluating integrated care programmes. The sections are subdivided in chapters, each dealing with one specific aspect of integrated care implementation, containing reflections and case studies from actually existing integration programmes and learning outcomes, summarising lessons from each chapter. The book is prefaced by an introductory chapter on the concepts and theories of care integration.

## Anticipated Content

### *Introduction Concepts and Theories of Integrated Care*

#### **1. Designing integrated care programmes**

- a) Sharing a vision - how to define goals and create shared ownership of the programme
- b) Guiding principles of Governance and leadership
- c) Partnering with external organisations
- d) Key elements of integrated services (or: systems and instruments)<sup>1</sup>
- e) User involvement

#### **2. Implementing integrated care programmes**

- a) Forming integrated teams
- b) Mechanisms of integration - Case management, Joint Clinics, MDTs, care pathways
- c) Digital technology and information management - digital diagnostics, information sharing across organisations
- d) Leadership and managing change (including cultural change)
- e) Workforce development
- f) Quality and patient safety management

#### **3. Evaluating integrated care programmes**

- a) Evaluation Frameworks
- b) Choosing the right metrics for evaluating
- c) Evaluating programme components
- d) Shared learning processes
- e) Synthesising programme lessons

## Way of working

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<sup>1</sup> such as multidisciplinary assessment, care planning, care pathways, referral systems, shared information systems, MDTs.

The book will be one of the collaborative projects of the Special Interest Group for Integrated Care. The SIG will monitor progress of the book and may draw on SIG members to discuss content and/or format standardisation of chapters and sections.

However, we would like to encourage potential authors to come forward with applications to write chapters or sections of the book regardless of their membership of the SIG Integrated Care.

We invite potential authors to send us a CV and a brief summary (not more than 500 words) of their suggestions for the writing team, which chapter they would like to work on, some details about possible content and how they would approach the writing. The deadline for expressions of interest is **1 October 2018**.

All teams would work towards a centrally agreed format for each chapter or section. The editors will appoint authors for a section or individual chapters, depending on expertise and ability to deliver within the timeframe. The editors are also keen to appoint a reviewers' team, and applications to review drafts are encouraged, especially from practitioners in the healthcare sector and service users.

We anticipate that all draft chapters are presented and discussed at next years' EHMA conference. Full peer review of all chapters would take place following next year's EHMA and authors would then revise their manuscript in line with reviewers' comments and suggestions.

We plan to present the completed edited book at the annual EHMA conference in June 2020.

The publisher Emerald would negotiate relevant contractual agreements with the editors. The editors will have full control over all editorial decisions. The copyright for the edited book is vested in the publisher, whilst the authors retain ownership of the chapters/section they produced. This is subject to a final contract between the editors and the publisher.

Whilst this work is not remunerable, there are significant benefits for authors and contributors. The edited book would be a key resource for health care managers and care planners and commissioners and would be the first generic guidebook in the field. It is likely to benefit from substantial dissemination activities by EHMA. As a 'first' in an Emerald Series of edited books under the title 'Delivering change in European Healthcare' it would also receive attention through the wider promotional activities of the publisher Emerald.

Interested Parties are invited to contact Henk Nies or Axel Kaehne in the first instance with a brief summary of their expertise and indications of their interest.

[h.nies@vilans.nl](mailto:h.nies@vilans.nl)

[axel.kaehne@edgehill.ac.uk](mailto:axel.kaehne@edgehill.ac.uk)

**Henk Nies and Axel Kaehne**

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